







| Global Project Management Dashboard - Q3 2024 |            |                     |              |                    |              |                 |           |                       |                  |                |               |               |                   |                  |          |                    |                         |
|---|------------|---------------------|--------------|--------------------|--------------|-----------------|-----------|-----------------------|------------------|----------------|---------------|---------------|-------------------|------------------|----------|--------------------|-------------------------|
| Strategic Initiatives                         |            | Operational Metrics |              |                    |              |                 |           | Financial Performance |                  |                |               |               |                   |                  |          |                    |                         |
| Region  | Project ID | Phase               | Budget (\$M) | Actual Spend (\$M) | Progress (%) | Completion Date | Team Size | Headcount             | Efficiency Score | Defect Density | Customer Sat. | Revenue (\$M) | Profit Margin (%) | Net Income (\$M) | EPS (\$) | Total Assets (\$B) | Total Liabilities (\$B) |
| North America                                 | NA-001     | Planning            | 150          | 120                | 60%          | Q4-2024         | 100       | 50                    | 85               | 0.5            | 90            | 200           | 15                | 30               | 10       | 100                | 90                      |
|   | NA-002     | Development         | 200          | 180                | 75%          | Q3-2024         | 150       | 80                    | 90               | 0.4            | 92            | 250           | 20                | 40               | 12       | 150                | 130                     |
|   | NA-003     | Testing             | 100          | 80                 | 50%          | Q4-2024         | 80        | 40                    | 80               | 0.6            | 90            | 180           | 12                | 25               | 8        | 80                 | 70                      |
|   | NA-004     | Deployment          | 50           | 40                 | 30%          | Q3-2024         | 50        | 25                    | 70               | 0.7            | 95            | 120           | 8                 | 15               | 5        | 50                 | 40                      |
|   | NA-005     | Monitoring          | 100          | 90                 | 40%          | Q4-2024         | 100       | 50                    | 80               | 0.55           | 93            | 190           | 14                | 35               | 11       | 90                 | 80                      |
|   | NA-006     | Review              | 50           | 45                 | 20%          | Q3-2024         | 50        | 25                    | 60               | 0.8            | 98            | 110           | 7                 | 12               | 4        | 50                 | 40                      |
|   | NA-007     | Final QA            | 20           | 18                 | 10%          | Q4-2024         | 20        | 10                    | 50               | 0.9            | 99            | 90            | 3                 | 6                | 2        | 20                 | 18                      |
| Europe  | EU-001     | Planning            | 100          | 80                 | 50%          | Q4-2024         | 80        | 40                    | 80               | 0.6            | 90            | 180           | 12                | 25               | 8        | 80                 | 70                      |
|   | EU-002     | Development         | 150          | 130                | 70%          | Q3-2024         | 130       | 65                    | 90               | 0.4            | 92            | 230           | 18                | 40               | 10       | 130                | 110                     |
|   | EU-003     | Testing             | 100          | 80                 | 50%          | Q4-2024         | 80        | 40                    | 80               | 0.6            | 90            | 180           | 12                | 25               | 8        | 80                 | 70                      |
|   | EU-004     | Deployment          | 50           | 40                 | 30%          | Q3-2024         | 50        | 25                    | 70               | 0.7            | 95            | 120           | 8                 | 15               | 5        | 50                 | 40                      |
|   | EU-005     | Monitoring          | 100          | 90                 | 40%          | Q4-2024         | 100       | 50                    | 80               | 0.55           | 93            | 190           | 14                | 35               | 11       | 90                 | 80                      |
|   | EU-006     | Review              | 50           | 45                 | 20%          | Q3-2024         | 50        | 25                    | 60               | 0.8            | 98            | 110           | 7                 | 12               | 4        | 50                 | 40                      |
|   | EU-007     | Final QA            | 20           | 18                 | 10%          | Q4-2024         | 20        | 10                    | 50               | 0.9            | 99            | 90            | 3                 | 6                | 2        | 20                 | 18                      |
| Asia-Pacific                                  | AP-001     | Planning            | 150          | 120                | 60%          | Q4-2024         | 100       | 50                    | 85               | 0.5            | 90            | 200           | 15                | 30               | 10       | 100                | 90                      |
|   | AP-002     | Development         | 200          | 180                | 75%          | Q3-2024         | 150       | 80                    | 90               | 0.4            | 92            | 250           | 20                | 40               | 12       | 150                | 130                     |
|   | AP-003     | Testing             | 100          | 80                 | 50%          | Q4-2024         | 80        | 40                    | 80               | 0.6            | 90            | 180           | 12                | 25               | 8        | 80                 | 70                      |
|   | AP-004     | Deployment          | 50           | 40                 | 30%          | Q3-2024         | 50        | 25                    | 70               | 0.7            | 95            | 120           | 8                 | 15               | 5        | 50                 | 40                      |
|   | AP-005     | Monitoring          | 100          | 90                 | 40%          | Q4-2024         | 100       | 50                    | 80               | 0.55           | 93            | 190           | 14                | 35               | 11       | 90                 | 80                      |
|   | AP-006     | Review              | 50           | 45                 | 20%          | Q3-2024         | 50        | 25                    | 60               | 0.8            | 98            | 110           | 7                 | 12               | 4        | 50                 | 40                      |
|   | AP-007     | Final QA            | 20           | 18                 | 10%          | Q4-2024         | 20        | 10                    | 50               | 0.9            | 99            | 90            | 3                 | 6                | 2        | 20                 | 18                      |
| South America                                 | SA-001     | Planning            | 80           | 60                 | 40%          | Q4-2024         | 50        | 25                    | 70               | 0.6            | 90            | 150           | 10                | 20               | 8        | 80                 | 70                      |
|   | SA-002     | Development         | 120          | 100                | 60%          | Q3-2024         | 100       | 50                    | 80               | 0.4            | 92            | 200           | 15                | 35               | 10       | 120                | 100                     |
|   | SA-003     | Testing             | 80           | 60                 | 40%          | Q4-2024         | 60        | 30                    | 60               | 0.6            | 90            | 140           | 10                | 20               | 8        | 80                 | 70                      |
|   | SA-004     | Deployment          | 40           | 30                 | 20%          | Q3-2024         | 40        | 20                    | 50               | 0.7            | 95            | 90            | 5                 | 10               | 5        | 40                 | 30                      |
|   | SA-005     | Monitoring          | 80           | 60                 | 40%          | Q4-2024         | 80        | 40                    | 70               | 0.55           | 93            | 170           | 12                | 25               | 8        | 80                 | 70                      |
|   | SA-006     | Review              | 40           | 35                 | 20%          | Q3-2024         | 40        | 20                    | 60               | 0.8            | 98            | 100           | 7                 | 12               | 4        | 40                 | 30                      |
|   | SA-007     | Final QA            | 20           | 18                 | 10%          | Q4-2024         | 20        | 10                    | 50               | 0.9            | 99            | 90            | 3                 | 6                | 2        | 20                 | 18                      |





| 5G | 1H | 2H | 3H | 4H | 5H |
|----|----|----|----|----|----|
|----|----|----|----|----|----|

|     |     |     |     |     |     |
|-----|-----|-----|-----|-----|-----|
| STO | TAC | SCI | ING | ART | IST |
| MAF | ART | ING | EDU | FIL | IST |
| EDU | SCI | STO | TAC | MAF | TMU |
| ITA | ING | TMU | TAC | MAF | TAC |
| ART | MUI | STM | MAF | ING | TAC |
| ING | MUI | TAC | STM | REL | MAF |

|     |     |     |     |     |     |
|-----|-----|-----|-----|-----|-----|
| ING | TAC | SCI | MAF | STM | FIL |
| MAF | MAT | REL | FIL | TMU | STM |
| FIL | IST | MAT | ART | EDU | ING |
| EDU | TAC | STO | MUI | FIL | ART |
| TMU | EDU | ART | MUI | ITA | IST |
| ART | TMU | EDU | MUI | ITA | IST |

|     |     |     |     |     |     |
|-----|-----|-----|-----|-----|-----|
| ITA | IST | ITA | MAF | TAC | ING |
| ING | IST | ART | TMU | TAC | EDU |
| STO | MAT | TMU | ING | ING | IST |
| TAC | ING | MAT | FIL | TAC | TAC |
| TMU | EDU | MUI | IST | MAF | MAF |
| STM | STM | MUI | IST | MAF | MAF |

|     |     |     |     |     |     |
|-----|-----|-----|-----|-----|-----|
| FIL | ING | STO | IST | STM | ART |
| STM | STM | ING | IST | ART | REL |
| TAC | TMU | ITA | MAF | STO | FIL |
| MAF | IST | ITA | ING | MUI | MAF |
| REL | IST | MAT | TAC | MUI | EDU |
| TAC | MAT | TAC | STM | MUI | IST |

|     |     |     |     |     |     |
|-----|-----|-----|-----|-----|-----|
| MAF | REL | ING | IST | EDU | STM |
| ITA | SCI | STM | ART | ING | TMU |
| ITA | ART | ITA | TMU | TMU | ING |
| MUI | IST | TAC | EDU | ITA | MUI |
| MUI | IST | EDU | REL | ITA | MUI |
| MUI |     |     | IST | STO | MUI |

| 4P | 5P | 1Q | 2Q | 3Q | 4Q |
|----|----|----|----|----|----|
|----|----|----|----|----|----|

|     |     |     |     |     |     |
|-----|-----|-----|-----|-----|-----|
| DCL | STM | ART | STO | DCO | MAF |
| DCL | ART | ART | STO | DCO | STM |
| DCL | DLC | IST | ART | ITA | DCS |
| DCS | DLC | TPM | ING | FIL | DCS |
| STO | MAF | DCL | MAT | FIL | DCS |
| MAF | STD | DCL | DLC | MAF | FIL |

|  |     |     |
|--|-----|-----|
|  | DCL | DLC |
|--|-----|-----|

|     |     |     |     |     |     |
|-----|-----|-----|-----|-----|-----|
| MAF | IST | MAT | ING | DLC | DCS |
| STM | IST | SCI | MAT | DLC | DCS |
| FIL | ING | IST | DLC | ITA | DCS |
| STO | DLC | REL | DLC | ITA | ART |
| ING | DLC | DCL | DLC | ITA | IST |
| DCS | DLC | DCL | REL | ART | IST |
| DCS |     |     |     | STO |     |

|     |     |     |     |     |     |
|-----|-----|-----|-----|-----|-----|
| ART | ING | DCO | ITA | STO | ING |
| MAF | IST | DCO | DCO | ING | MAF |
| ITA | REL | SCI | DCO | MAF | DCO |
| DCL | MAF | ING | STO | REL | DCO |
| DCL | IST | IST | MAT | STD | DCS |
| ITA | DCL | TPM | ING | DLC | IST |
| ING | DCL | MAT | SCI | DLC | IST |

|     |     |     |     |     |     |
|-----|-----|-----|-----|-----|-----|
| ING | MAF | IST | DLC | ING | DCS |
| DCL | ART | IST | DLC | MAF | DCS |
| DCL | IST | ING | DLC | MAF | IST |
| DCS | IST | DCL | ITA | ING | MAF |
| ITA | DLC | DCL | TPM | DLC | ING |
| ITA | DLC | DCL | ART | DLC | MAF |
|     | STD |     |     |     | ART |

|     |     |     |     |     |     |
|-----|-----|-----|-----|-----|-----|
| REL | FIL | IST | ITA | DLC | FIL |
| FIL | ING | IST | ITA | DLC | REL |
| MAF | FIL | DCL | TPM | DLC | IST |
| ART | MAF | DCL | SCI | STD | ING |
| DCS | DCL | MAT | DLC | ART | DCS |
| DCS | DCL | ING | DLC | STM | DCS |